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# CIO Objectives February 1, 2006 to January 31, 2007

## **Objective A: Lead the VITA Transformation**

- 1. Restructure the organization and key business processes to position VITA to become a successful Commonwealth wide IT service organization by June, 2006.
- 2. Implement a change management program for the partnership by July, 2006 and agency-wide by October, 2006.
- 3. Develop the implementation plan for the new statewide integrated telecommunications network by January, 2007.
- 4. Publish a conventional business plan with NG and commercial alliances to double revenue over the term of the partnership by January, 2007.
- 5. Develop a customer satisfaction improvement plan of action by May, 2006.
- 6. Develop and implement a communications plan for all constituents by July, 2006.
- 7. Survey customers to validate improved satisfaction trend by January, 2007.
- 8. By January, 2007, increase number of public bodies utilizing VITA products/services by 5% over the previous 12 month period.
- 9. Develop a public facing dashboard to share VITA measurements by August, 2006.

#### Objective B: Invest in Our Employees and Community

- 1. Expand the employee rewards and recognition program to include additional formal recognition as well as informal and day to day recognition by September, 2006.
- 2. Increase VITA direct and indirect Small, Women-Owned and Minority (SWAM) business spending to \$13.4 million for fiscal year 2006, from \$11.3 million spent in fiscal year 2005.
- 3. Increase process efficiency in state government through the implementation of the SMSA system throughout executive branch agencies, enhance subcontract and contractor performance through measured service levels and increased SWAM business.
- 4. Implement a cooperative partnership program for active participation in at least three community programs.

#### Objective C: Implement a Sustainable Financial Model

- 1. By July 2006, implement a Memorandum of Understanding service fee structure for non-labor expenses.
- 2. Implement rates for any new & additional partnership services by January, 2007.
- 3. Operate within approved VITA budgets.
- 4. Achieve partnership financial milestones as approved by the ITIB.

# Objective D: Increase Emergency Services, Public Safety, and Citizen Service Programs Support

- 1. Consolidate the GIS and E-911 division locality-focused initiatives, leveraging resources and implementing common goals by July, 2006.
- 2. By January, 2007, develop for approval the rates for the Virginia Base Mapping Program (VBMP) and other GIS services ensuring that the VBMP is a self sustainable solution.
- 3. Complete statewide update of VBMP orthophotography, with product distribution to agencies and localities beginning in December, 2006 and concluding in April, 2007.
- 4. In collaboration with the Wireless E-911 Services Board, facilitate the 100% deployment of E-911 Wireless to all public safety answering points (PSAPs) in the Commonwealth by December, 2006.

## **Objective E: Mature VITA Enterprise IT Management Programs**

- 1. Publish the 2007-2011 Commonwealth of Virginia Strategic Technology Plan by June, 2006.
- 2. By December, 2006, provide value added IT Investment Management that allows all Executive Branch Agencies to more effectively apply resources to IT investments.
- 3. By December, 2006, implement the first phase of a Commonwealth IT Investment Portfolio Application.
- 4. Issue Commonwealth Enterprise Standards for Information Security and Database and Data Communications Audits by June 30, 2006. Distribute templates and guidance for Security Standards compliance by January, 2007.
- 5. By July, 2006, implement the new Project Management Division and Enterprise Security Division rate structures.

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#### Objective F: Realize Initial Partnership Benefits

- 1. Establish a Partnership Service Management Organization, develop comprehensive implementation plans, obtain approval from the ITIB and initiate service commencement by July, 2006.
- 2. Implement the employee transition plan for transfer of personnel to Northup Grumman with timely, complete and accurate information to in-scope employees meeting the deadlines in the transition plan.
- 3. Ensure no major disruptions (defined as < 500 customers) to service.
- 4. Meet or exceed currently published and tracked Service Level Agreements.
- 5. Break ground on new facilities by October, 2006.